

Community Development Strategy - Town of Orange

Overview

Volunteers and paid staff serving as elected or appointed members of various boards and committees undertake Orange's governance, community development, and strategic planning efforts. The activities contained within this application for funding are consistent with the priorities and needs identified through several local and regional community assessment and strategic planning processes. This Community Development Strategy was reviewed and discussed at an informational meeting held on September 1, 2010. The Community Development Strategy was updated and adopted at a Board of Selectmen's meeting held on November 17, 2010.

Community Planning Entities

Town residents are involved in a variety of local and regional planning efforts to help clarify and coordinate the town's priorities. Needs assessments and community-based planning activities are conducted by the Board of Selectmen, Town Administrator, Community Development Administrative Assistant, Council on Aging, Cultural Council, Board of Health, Finance Committee, Fire Department, Highway & Sewer Department, Police Department, Planning Board, Library, Economic Development and Industrial Corporation, School Committees, and Water Commission. Various committees working under these municipal boards are also involved in needs identification and goal setting.

The Town is assisted in its planning and community development efforts by several regional organizations including the Franklin Regional Council of Governments (FRCOG), Franklin County Community Development Corporation (FCCDC), and the Franklin County Regional Housing and Redevelopment Authority (FCRHRA). The following agencies also assist the Town, providing guidance and funding to help meet community needs: the Massachusetts Executive Office of Environmental Affairs (EOEA), the Massachusetts Department of Housing and Community Development (DHCD), the Massachusetts Office of Business Development, the Executive Office of Transportation and Construction, the Economic Development Administration, the Massachusetts Emergency Management Agency, and the Massachusetts Department of Conservation Services. Several Boards and Committees comprised of Orange residents also aid the Town in meeting community development needs. Current boards and committees assisting the Town include the ADA Handicapped Access Compliance Board, the Airport Commission, the Armory Commission, the Brownsfields Steering Committee, the Cable Compliance Committee, the Capital Improvement Committee, the Conservation Commission, the Council on Aging, the Economic Development and Industrial Corporation, the Finance Committee, the FRCOG Planning Board, the FRTA Advisory Board, the Historical Commission, the Mobile Rent Control Board, the Orange Cultural Council, the Orange Recreation Association, the Putnam Hall & Getty Lot Study Committee, the Riverfront Park Committee, the Town Hall Management Committee, the Town Hall Restoration Committee, the Tully Fire Station Committee, the Water Street Fire Station Feasibility Study Committee, and the Zoning Board of Appeals. A total of 131 area residents volunteer for these Boards.

Planning Processes and Documents

The Town is involved in a variety of planning processes, as follows:

Massachusetts Downtown Imitative Grant Report: Downtown Design Guidelines for implementing a facade and signage program report for the Commercial Area Revitalization District (CARD).

Commercial Area Revitalization District (CARD) for Slum and Blight: The Designation states that disrepair and a recognizable pattern of disinvestment have occurred in the CARD. It meets the Department of Housing and Community Development's definition of slum and blight because more than 25% of the properties within the CARD have experienced physical deterioration of buildings or improvements; have abnormally low property values; and have known or suspected environmental contamination.

Adopted Chapter 43D, Executrices Office of Housing and Economic Development: The town of Orange established three priority sites within the Commercial Area Revitalization District (CARD) area: Putnam Hall Block, South

Main Street Block and West River Street Block. Revision of zoning bylaws and subdivision regulations to promote residential and business growth in areas with adequate public infrastructure

Technical Assistance and Report from the Sustainable Design Assessment Team (SDAT) by the American Institute of Architects: The SDAT program provided a broad assessment to help frame future policies or design solutions in the context of environmental and economic sustainability and help communities plan the first steps of implementation. This is a town wide report with a section designated to the CARD area.

Economic Development Plan (EDP): A comprehensive EDP was created by staff of the Community Development Office, members of the Planning Board, and members of the Orange Revitalization Partnership in 1996. Priorities outlined in this plan include focusing on industrial and commercial growth to increase and strengthen the tax base; undertaking infrastructure improvements to improve water, sewer and road conditions in town; and maintaining consideration for rural quality of life factors when undertaking development in Orange.

Town of Orange Master Plan: The Master Plan, created by the Orange Master Planning Committee and the Franklin Regional Council of Governments Planning Department in 2005, offers guidelines for open space and natural resources, economic development, housing (developed under Executive Order 418), pavement management, community facilities and services, and land use and zoning. The plan emphasizes community development that is balanced with the preservation of natural, historic, and scenic resources and the Town's character.

Capital Plan: Each year members of the Capital Planning Committee (including representatives of the Board of Selectmen, Finance Committee and at-large members appointed by the Moderator) meet to discuss capital needs and priorities for the current year. The Committee also identifies and prioritizes long-range capital needs for the next five years. Recommendations for capital planning, prioritization of needs and allocation of resources are recommended and discussed at Town Meeting.

ADA Transition Plan: The Town of Orange updated the plan to achieve compliance with Title II of the Americans with Disabilities Act (ADA) for all municipal buildings within the Town and all Town Departments.

Annual Town Report: Each year the town produces an Annual Town Report that contains detailed information about town processes, highlights progress made on a number of community development and planning projects, and identifies needs and priorities related to town governance, community development, social services, and public safety. Reports from various Boards, Committees, Commissions and Trustees are reviewed and accepted at each Annual Town Meeting. The report for the year ending December 31, 2006 was adopted at the 2007 Annual Town Meeting.

Open Space Plan 2008: The purpose of the Orange Open Space and Recreation Plan (ORSP) is to identify the town's unique agricultural, historical, recreational, natural and scenic resources and to provide a framework for the town's future decisions regarding land conservation and development.

2010 Community Needs Survey: The Town of Orange sent a three-category survey to all 4100 households in Orange to receive their input for prioritizing projects and social service programs for the Town's Community Development Strategy, and received responses from 30% of the residents.

Regional Plans

The Town's needs and priorities were taken into consideration during the development of the following regional plans and studies:

Regional Policy Plan, 1998. This policy document guides the growth and protection of the natural and cultural resources of Franklin County. Produced by the Franklin Regional Council of Governments with significant input from 23-member committee.

Franklin County Regional Water Supply Study, 2003. This study assesses the short and long-term capacity of 17 community water supplies to support growth in the region and provides a region-wide context for water conservation. Produced by the Franklin Regional Council of Governments with funding from MA EOE.

The Greater Franklin County Comprehensive Economic Development Strategy (CEDS) 2009 Annual Report: The CEDS program is operated by the FRCOG and guides economic development activities throughout Franklin County and neighboring communities. The program is directed by a committee of 45 business and community leaders, including a representative from Orange.

Regional Transportation Plan, 2007: This plan, coordinated by the FRCOG with input from all 26 towns, promotes ways to develop transportation alternatives to the automobile, while at the same time supporting the improvement and more efficient use of traditional facilities.

North Quabbin Community Coalition reports. The commission has conducted numerous needs assessments, reports and recommendation for social services in the North Quabbin region. Violence prevention, family and parenting support, adult education, programs for at-risk youth, and job training programs are all high priorities identified in various reports spanning 1998-2005. Most recently, the Coalition assisted the Town in an area-wide survey to determine social service needs and also completed a study of youth career development programs for at-risk youth aged 16 to 21, reflected in a report entitled “Pathways to Success by 21: Youth Strategic Action Plan”.

Local Natural Hazards Mitigation Plan. This planning document was produced by the Franklin Regional Council of Governments with a committee made up of various emergency and departmental managers and was accepted by the Town in August of 2005. The plan outlines a course of action to be followed by the Town in the event of any natural hazards or disasters.

Downtown Orange Target Area

The Downtown Orange Target Area, designated in 2008, is an 81-street neighborhood in and downtown commercial district of the Town of Orange. The area is a combination of two smaller residential areas and the downtown commercial area which mirrors the Priority Development areas through the Town’s Chapter 43D Expedited Permitting Process. The boundaries are also consistent with a Wastewater Treatment Facilities Plan which was completed in 2000, and the 2010 Comprehensive Wastewater Management Plan which will further determine future use of and improvements to the wastewater system. Other planning efforts by the Town include a 2005 Infrastructure Master Plan of the Prospect/Summit/High streets area, a 2010 Infrastructure Master Plan of the Hayden/Prentiss 12-street neighborhood, and the Massachusetts Downtown Initiative Program. All have prioritized this target area’s neighborhoods and the newly expanded Downtown Orange CARD District for housing rehabilitation, economic development, infrastructure improvements, and other community development initiatives. Boundaries of the Downtown Orange Target Area are Hillside Terrace on the south, Cherry St., Terrance St., Briggs St. and Walnut Hill Rd., on the west, Jones St. and East River Street to the Pine Crest Apartment complex on the east and Clark Avenue on the north. The outer boundaries of the Target Areas are ½ mile from the downtown commercial district. There are approximately 4,000 residents in the Target Area (54% of the Town’s population); 55% are LMI (DHCD - 2007 Census Tract LMI data).

The Target Area was identified initially as a result of studies done in 2000, which documented the area’s failing sewer infrastructure. The Highway Department, Wastewater Treatment Facility Operator and Water Commissioners prioritized addressing the needs in this area because of 100 year old water mains, insufficient water flow capacity for fighting fires, poor drainage structures without deep sumps to collect sand and other contaminants, potential for downstream water contamination in the Town’s watershed, and antiquated, disintegrating clay pipe sewer lines with major infiltration of groundwater. Sidewalks and roadways in the area have deteriorated beyond the point of repair. Housing has been prioritized to address the neighborhood’s deteriorating housing stock, and a sign and façade program has been initiated in the CARD District.

Downtown/Commercial Area (CARD) Strategy

The Town of Orange has a Downtown/Commercial Area (CARD) Strategy. In 2010, the boundaries of the CARD District were expanded to include Map 110/Lot 224 at 50 West River Street, Map 110/Lot 225 at 70 West River Street, Map 107/Lot 181 at West Orange Road, Map 108/Lot 54 at 60 Roche Ave, Map 108/Lot 55 at Roche Avenue, and Map 108/Lot 59 at 131 West Main Street. The revised CARD District was approved at Annual Town Meeting on June 23, 2010 and by the Office of the Attorney General on June 29, 2010. The Orange Revitalization Partnership is the downtown organization that implements the CARD Strategy. The Strategy was formed by several plans, reports, and studies as outlined above.

Strategic Action Plan

The planning processes described above have resulted in specific action plans that the Town will undertake over the next three to five years. Priorities, projects, resources and potential funding sources are described in detail in the relevant planning documents. Methods to meet some of the Town's specific goals are described in this proposal for funding and are summarized below:

Resources

Orange will address its community needs and priorities using a variety of local, regional, state and national resources including:

- Local property taxes
- Volunteer labor and donated materials
- Community fundraising activities (bake sales, book sales, silent auctions, etc.)
- State aid through school and transportation programs, lottery games, library programs and special status exemption funds
- Technical assistance and grants from regional organizations including Franklin County Community Development Corporation, Franklin County Council of Governments, Franklin Regional Housing and Redevelopment Authority, and Pioneer Valley Planning Commission.
- Grant and loan funding through the Massachusetts Department of Housing and Community Development, Massachusetts Department of Environmental Affairs, and other state agencies.
- Grant and loan funding through US Department of Agriculture and other federal agencies.

Smart Growth

The Town of Orange has adopted the Smart Growth agenda of the ten sustainable development principles (see attached) created by the Massachusetts Office of Commonwealth Development. Where possible, the Town will include those principals in its development decisions. For example, two current economic development projects support the sustainable development principles established by the State. The Riverfront Park project is in the process of redeveloping a blighted former Brownfield site in the downtown area to create a riverfront park, which will support recreational tourism (rafting/canoeing) and provide much needed green space in the downtown for residents. The riverfront park project has been made possible through funding from a DHCD Ready Resource grant and a Massachusetts EOE Urban Self Help grant. The Putnam Hall project proposes to redevelop a vacant historic structure in the center of the downtown to support education and additional job creation. The Town of Orange was awarded a Rural Development through Forestry grant in the amount of \$94,000.00 from the USDA Forest Service along with a House and Senate appropriation of \$329,000.00 to renovate this historic downtown building.

The planning processes described above have resulted in specific action plans that the Town will undertake over the next five years. Priorities, projects, resources and potential funding sources are described in detail in the relevant planning documents. Methods to meet the Town's priority goals are described and summarized below:

<i>ID</i>	<i>OP #</i>	<i>Locus</i>	<i>Project</i>	<i>Goal & Task</i>	<i>Funding Sources</i>	<i>Timeline</i>
ED		DO	Sign, Façade and Handicapped Access Program in the CARD district	Develop a sign , façade and a handicapped access program for the Card District to prevent and eliminate slum and blighted conditions	CDBG, Private Funds	2010-2015
Other		NA	New Well Source	Developing and putting in service a new well source on the north side of the river	Retained Earnings, USDA Loan Taking land by Eminent Domain	2011-2015
INF		DO	East River Street Sewer Project	Sewer from Redbrook Lane to S. Main St.	Enterprise funds	2011-2014
INF		DO	Infrastructure Master Plan Prentiss, Hayden, Dewey Conrad, King, East Myrtle, Blodgett, Harrison, Burrill, Church, Second, Cloukey and Adams Streets	Infrastructure Master Plan to evaluate sewer, water, drainage, sidewalks and roadway conditions and prioritize improvements by street. Design and construction for water sewer, drainage, sidewalks and roadway	Town Funds, 2009 CDBG, Chapter 90 Funds, Sewer and Water enterprise funds	2010-2015
INF		DO	Fountain Street Sewer Replacement	Replacement of 700 ft. of 8" sewer line from Putnam Street to West River Street	CDBG, State Revolving Fund or USDA	2011
INF		DO	Gay Street Sewer Replacement	Replacement of 1,200 ft. of 8" sewer line from Pleasant Street to South Main Street	CDBG, State Revolving Fund or USDA	2012
INF		DO	Chase Street Sewer Replacement	Replacement of 1,600 ft. of 8" sewer line from West Myrtle Street to West River Street	CDBG, State Revolving Fund or USDA	2012
INF						
		DO	High and Leonard Street Retaining Wall	Repair and Improve Safety at the Retaining wall	DPW funds and manpower	2011
INF		DO	North Main Street Sewer Replacement	Replacement of 800 ft. of 8" sewer line from Logan Avenue to Lincoln Avenue	CDBG, State Revolving Fund or USDA	2013
SS		TW	Social Service Programs for: job training, literacy training, English for speakers of other languages (ESOL), ABE/GED classes, Job-related childcare assistance, Job-related transportation assistance and individual development accounts, Elder self-sufficiency and services for persons with disabilities, youth entrepreneurship and social enterprise, and financial literacy	Education and Literacy as it relates to economic self-sufficiency. Work with local Social Service Agencies to provide the community's needs through a RFP process. N.Q. Adult Education Center - The Literacy Project, Community Action of the Franklin, Hampshire, and N. Quabbin Regions - Even Start, NELCWIT, Quabbin Mediation, Franklin County Home Care, North Quabbin Citizens Advocacy and YES. Provide social service programs to town residents as prioritized in the 2006 town wide social service needs survey and the Community Action Needs Assessment and Community Action Plan 2009-2011.	Private Funds, CDBG Funds	Ongoing
PW		DO	Riverfront Park Project	Phase Two Boat House Phase Three Gazebo and dock	Urban Self Help, Franklin County Tech School, EDF and CDBG	2010 2011-2013
PW		TW	Energy Savings Performance Contract	Energy improvements including heating and ventilation, lighting and controls, insulation and equipment for Orange Schools and Town Buildings	Siemens Co. Third party project	2011
PW		DO	Sportsplex/Putnam Hall in conjunction with Getty Lot	Renovation of building for possible usage for Higher Adult Education, retail and professional office space	CDAG, PWED, USDA EDA and Mass Development grants in the amount of approx. \$3 million	2010-2012
PW		DO	Wheeler Memorial Library: Make Handicapped accessible and address space problems	Renovation/expansion of town library to be handicapped accessible and of an adequate size to serve community	State funds, capital campaign, grants, town debt	2012
PW		DO	Dexter Park School Building Renovations/Building	Possible expansion of Dexter Park School Building – Feasibility Study	State Funds, Town debt	2011

TOWN OF ORANGE - PRIORITY PROJECT LIST

<i>ID</i>	<i>OP #</i>	<i>Locus</i>	<i>Project</i>	<i>Goal & Task</i>	<i>Funding Sources</i>	<i>Timeline</i>
PW		TW	Waste Water Treatment Facility	Comprehensive Plan for Waste water Management Plan, Replacement of 30-year-old mechanical apparatus in each of two secondary clarifiers at Waste Water Treatment	Town debt, USDA, User Fees	2010-2011
PW		TW	Waste Water Treatment Facility Grit Removal System	Replacement of original inefficient grit removal system	Town debt, USDA, User fees	2011-2012
AIR		NA	Randall Pond/Orange Regional Airport Sewer Project	Infrastructure improvements of sewer from Randall Pond to the Orange Regional Airport	State funds, or Town Meeting vote	Ongoing
Other		NA	Key Drinking Water Supply	Have the Water Department seek to purchase land within the Zone I wellhead protection areas surrounding Wells #1, #2 and #3 to help protect the Town's community drinking water supplies from contamination	Town Meeting	2011
PW		DO	East River Street Safety Complex	Replacement of Police and Fire Station Buildings	Town funds, Self-Help Grant	2012
Other		NA	Pavement Management	Use the results of pavement management analysis to help prioritize future road projects in Orange updating study	Chapter 90, Town Funds	2010
ED		DO	Main Street Parking	Create parking for downtown area	PWED Grant \$800,000 for Center School and Getty Lot	2011
ED		TW	Planner / Grant writer	Create a new Town staff position to help promote economic development in Orange, to coordinate redevelopment activities, and to work with regional and local economic agencies and organizations on development and planning initiatives	Town Funds, Community Development Funds	2012
Other		DO TW	Preservation of historic resources	Promote and help protect historically significant landscapes including the National Historic District in downtown Orange and the North Orange and Tully Village centers by developing a portfolio for each parcel that describes its historic value. Partner with local land trusts and state conservation agencies.	Mass Historic funds	Ongoing
ED		DO TW	Industrial Park and Downtown Business Promotion	Develop local business organization and promote the Town of Orange as a good place to live, work and do business; participate in Regional Small Business Loan fund for established and emerging businesses	CDBG, Program income, MA Cultural Council, private funds	Ongoing
ED		DO	Downtown Sidewalk Handicapped Accessibility Project Study	Improve access to downtown businesses by making sidewalks and buildings handicapped accessible.	Federal and State Funds, Town funds	Ongoing
INF		DO	East River Street Sidewalks	Replace failed, non-compliant sidewalks from S. Main Street to Pine Crest Apts.	CDBG, Ch. 90	2011
AIR		NA	Rehabilitate General Aviation Apron	Reconstruct the airport's main GA apron	Conventional airport funding	2012
AIR		NA	Acquire Snow Removal Equipment	Purchase new airport SRE	Conventional airport funding	2010
AIR		NA	Airport Renovations	Phase 2 - Seal cracks, Repaint, Clear Trees	Conventional airport funding Stimulus funding	2010
Other		DO	Preserve existing affordable housing - Housing Rehabilitation & Weatherization and Energy Efficiency	Work with regional agencies and owners of affordable housing to improve quality, preserve affordability of existing affordable housing and weatherization and energy efficiency. Provide resources to assist low and moderate income residents in correcting code violations and weatherization in existing housing	CDBG	On going
AIR		NA	Reconstruct Taxiway Delta	Reconstruct and mark Taxiway Delta	Conventional airport funding	2011
AIR		NA	Acquire Snow Removal Equipment	Purchase new airport SRE	Conventional airport funding	2012
AIR		NA	Construct Snow Removal Equipment Building	Construct new SRE building	Conventional airport funding	2013
Other		TW	Tree Management	Tree management analysis to help prioritize future tree removal in Orange study	Chapter 90, Town Funds	2011
AIR		NA	Northeast Apron Expansion	Construction of Northeast Expansion to the main airport GA apron.	Conventional airport funding	2013
INF		DO	Hamilton Street, Hamilton Ave and Terrace Street Project	Design and construction for water, sewer and drainage	Chapter 90 Funds, Town Meeting Vote or other state or local funds	2014
PW		DO	Muzzy Park	Upgrade existing facility for HC, Paved Parking, Concession Building and accessibility	CDBG, State and Local Funds	2011-2012

TOWN OF ORANGE - PRIORITY PROJECT LIST

<i>ID</i>	<i>OP #</i>	<i>Locus</i>	<i>Project</i>	<i>Goal & Task</i>	<i>Funding Sources</i>	<i>Timeline</i>
INF		DO	Highland, Maynard, Shumway and McKenna Street Project	Design and construction for water sewer and drainage	Chapter 90 Funds, town meeting vote or other state or local funds	2014
ED		DO	Play Areas and Sports Fields in Orange Center	Identify key parcels of land in Orange Center for play areas and sports fields by conducting a survey within each neighborhood to ascertain the recreational and open space needs of residents and a parcel level analysis of all vacant land in Orange Center	Town Funds for survey	Ongoing
Other		TW	Recreational and Cultural Programming and Activities	Develop community-based philanthropic organizations for recreational and cultural programming and activities including: 1) professional grant writer, 2) identifying areas for town acquisition of land and 3) exploring the development of programs for teens	Private donations from individuals and organizations	Ongoing
PW		TW	Power Purchasing Agreement	Install solar panels on all buildings in Town	Siemens Co. Third party project	2011
PW		DO	Butterfields Park	Replace existing sidewalk with accessible sidewalks, provide accessibility to the band stand and upgrade the playground equipment	CDBG, PARK Funds	2011-2013
AIR		DO	Orange Municipal Airport	Make Main Terminal building fully accessible, provide new infrastructure for future development	CDBG, EDF, Town Funds	2011-2013
INF		DO	Downtown Green	Create a downtown park at vacant lot - 13 East Main Street	CDBG, Town Funds, PARK Funds	2010-2012
ED		DO	Commercial Development Inventory and Marketing	Develop inventory of all commercial buildings and zoned commercial lots	Technical Assistance FRCOG & IIT, EDF	Ongoing
ED		TW	Commuter Rail Study	Fund study to propose investing in commuter rail capacity from Boston to Greenfield	Technical Assistance FRCOG IIT, EDF	2010
ED		DO	North Quabbin Water Bottling	Establish manufacturing and business training program that would bottle, market, sell and distribute Orange water	Technical Assistance FRCOG & IIT, EDF	2011 - 2015
ED		DO	Green Job Incubator	Establish incubator zone that will attract manufacturers of green products	Technical Assistance FRCOG & EDF	2011 - 2015
OTHER		TW	Solar Village	Create model solar village for elderly and returning veterans	Private/Non Profit funding	2011 - 2015
INF		DO	Hydro Master Plan	Identify plan to tap into accessible hydro power	Technical Assistance FRCOG & IIT, State Funds	2011 - 2015
INF		TW	Bikeway Master Plan	Complete the Orange to Athol bikeway	Technical Assistance FRCOG & IIT, State Funds	2011 - 2015
ED		DO	Community Café and Film Fests	Establish model downtown café & film series	Technical Assistance FRCOG & IIT, EDF	2011 - 2015
OTHER		TW	Elimination of Spot Blight	Demolish Abandoned houses that are owned by town	CDBG, Town Funds	2011
PW		NA	New Tully Fire Station	Replacement of the Tully Fire Station with a new building this is under way	Borrowing	Jan-10
INF		DO	Butterfield Elementary School Playground equipment replacement	Design and construct new playground	CBDG FY 2009, Elks Club grant and volunteers	Jun-10
AIR		NA	Hangar Construction	Construction of 20 new private hangars and a large municipal hangar	State funds and/or conventional airport funding/FAA, MAC, PWED	2012
AIR		NA	Airport Easements Project	Acquire aviation easements to clear obstructions to airport approaches	Conventional airport funding	Dec-09
INF		NA	North Orange Library Parking Lot	Design and construct a handicapped van-accessible parking space	Town funds	Jul-10
ED		TW	Business Assistance	Assist Local Businesses with marketing, accounting assistance, and Business Plans	FCCDC Technical Assistance, State Funds, Private Fund	Ongoing
INF		TW	Removal of Spot Blight	Demolition of abandoned and condemned residential structures	CDBG, State & Local Funds	Ongoing
INF		INF	Audible Crossing Signals for Downtown	Installation of audible crossing signals to assist blind and visually impaired residents	State & Local Funds	2012 - 2015
INF		TW	Downtown Tourism Phase 1	Complete Orange to Athol bikeway/Develop new bikeways to Warwick, New Salem, Wendell and Greenfield	FRCOG Technical Assistance, State and Local Funds	2012
INF		DO	Library Accessibility	Make the main library handicap accessible	Mass. Board of Library Commissioners	2010 - 2015
ED		DO	North Quabbin Annual Farmers Market	Establish a year-round space with parking and staff for downtown market	Town Funds, Private Funds	2011
INF		DO	Riverfront Park and Activities Expansion	Expand Riverfront Park and river access and expand activities	Town Funds, EDF	2011 - 2015
ED		NA	Airport Master Plan	Develop Master Plan to determine future use and improvements at local airport	Town Funds	2012
INF		TW	Comprehensive Wastewater Management Plan	Develop Master Plan to determine future use and improvements to wastewater system	State Revolving Funds, CDBG, Town Funds	2010
OTHER		TW	Community Needs Survey	Prioritize community needs by distributing 4,100 surveys to all households in Orange	CDBG	2010
ED		DO	Commercial Area Revitalization District (CARD) Expansion	Expand CARD District to include former Foundry, Erving Paper Mills properties, Pan Am Southern, and Orange Innovation Center	Town Funds	Jun-10